
Contents

| | |
|--|-----------|
| Preface | xi |
| Nada MATTA | |
| | |
| Chapter 1. Daily Knowledge | 1 |
| Nada MATTA | |
| 1.1. Knowledge | 1 |
| 1.2. Daily knowledge | 5 |
| 1.3. Individual versus collaborative knowledge..... | 7 |
| 1.3.1. Difference in the nature of captured knowledge | 7 |
| 1.3.2. Difference in the dimension to be considered..... | 8 |
| 1.3.3. Difference in capturing of knowledge..... | 9 |
| 1.4. Challenge to manage daily knowledge | 10 |
| 1.5. Conclusions | 15 |
| 1.6. Bibliography | 16 |
| | |
| Chapter 2. Traceability | 21 |
| Nada MATTA and Fatima BERRICHE | |
| 2.1. Traces | 21 |
| 2.2. Profiling approaches | 23 |
| 2.2.1. Experience-based reasoning..... | 25 |
| 2.2.2. Example: profiling in crisis management | 26 |
| 2.3. Traceability of information | 28 |
| 2.4. Traceability of knowledge | 30 |
| 2.5. Conclusions | 32 |
| 2.6. Bibliography | 33 |

| | |
|---|-----------|
| Chapter 3. Traceability and Structuring of Decision-making | 35 |
| Nada MATTA and Guillaume DUCELLIER | |
| 3.1. Decision-making. | 35 |
| 3.2. Cooperative decision-making | 37 |
| 3.2.1. Design rationale | 38 |
| 3.2.2. Representation of the dynamics of problem-solving | 41 |
| 3.3. Conflict management | 45 |
| 3.3.1. Prevention methods | 45 |
| 3.3.2. Argumentation methods | 46 |
| 3.3.3. Negotiation methods | 47 |
| 3.4. Conflict types. | 47 |
| 3.5. Traceability of design rationale. | 49 |
| 3.5.1. Memory meetings | 49 |
| 3.5.2. Project memory building. | 55 |
| 3.6. Integrating traceability in PLM tools. | 57 |
| 3.6.1. Windchill and project management. | 59 |
| 3.6.2. The organizations of elements in Windchill | 62 |
| 3.6.3. Project memory within Windchill | 64 |
| 3.7. Conclusion | 67 |
| 3.8. Bibliography | 68 |
| Chapter 4. Classifications and Aggregation of Traces | 73 |
| Xinghang DAI, Nada MATTA and Guillaume DUCELLIER | |
| 4.1. Classification. | 73 |
| 4.1.1. Heuristic classification | 74 |
| 4.1.2. Knowledge discovery | 76 |
| 4.1.3. Hierarchical classification. | 78 |
| 4.2. Cooperative knowledge aggregation. | 80 |
| 4.2.1. Cooperative knowledge ontology. | 81 |
| 4.2.2. Graphs representing relations between concepts in project memory | 84 |
| 4.3. CKD classification algorithms. | 87 |
| 4.4. Conclusions | 90 |
| 4.5. Bibliography | 91 |

**Chapter 5. Example of Traceability and
Classifications of Decision-making** 95

Xinghang DAI, Nada MATTA, Guillaume DUCELLIER,
Tatiana REYES

| | |
|--|-----|
| 5.1. Example of software design projects | 95 |
| 5.1.1. Problem-solving knowledge | 96 |
| 5.1.2. Management knowledge | 100 |
| 5.1.3. Example analysis | 105 |
| 5.2. Example of PLM system design | 106 |
| 5.2.1. Problem-solving knowledge | 107 |
| 5.2.2. Management knowledge | 111 |
| 5.2.3. Example analysis | 114 |
| 5.3. Example of ecodesign projects | 115 |
| 5.3.1. Problem-solving knowledge | 116 |
| 5.3.2. Management knowledge | 119 |
| 5.3.3. Example analysis | 120 |
| 5.4. Conclusion | 120 |
| 5.5. Bibliography | 122 |

**Chapter 6. Communication, CMC and E-mail:
A Brief Survey** 123

Hassan ATIFI

| | |
|--|-----|
| 6.1. Introduction | 123 |
| 6.2. What is communication? | 124 |
| 6.2.1. Traditional view of communication | 124 |
| 6.2.2. Interactional view of communication | 125 |
| 6.3. The pragmatics of interactions | 128 |
| 6.3.1. Ethnography of communication | 129 |
| 6.3.2. Interaction analysis | 130 |
| 6.4. Pragmatics and speech acts | 131 |
| 6.4.1. J.L. Austin | 131 |
| 6.4.2. J.R. Searle | 132 |
| 6.5. Computer-mediated communication | 133 |
| 6.5.1. CMC, interaction and emotion | 134 |
| 6.5.2. CMC, culture and multilingualism | 137 |
| 6.6. CMC, e-mail and knowledge management | 140 |
| 6.6.1. CMC and e-mail | 140 |
| 6.6.2. CMC and knowledge management | 142 |
| 6.7. Conclusions | 143 |
| 6.8. Bibliography | 144 |

| | |
|---|-----|
| Chapter 7. Traceability of Communications in Software Design | 153 |
| François RAUSCHER, Hassan ATIFI and Nada MATTA | |
| 7.1. Introduction | 153 |
| 7.2. Problem-solving | 154 |
| 7.3. Software development process | 155 |
| 7.4. Related works on e-mail analysis | 155 |
| 7.5. Project knowledge extraction from e-mails | 156 |
| 7.5.1. Classification of e-mails | 157 |
| 7.5.2. Message analysis | 158 |
| 7.6. Example | 160 |
| 7.6.1. Example description | 160 |
| 7.6.2. E-mail analysis | 162 |
| 7.6.3. Message content analysis | 167 |
| 7.7. Context-aware algorithm | 169 |
| 7.8. Conclusion | 172 |
| 7.9. Bibliography | 174 |
| Chapter 8. Traceability of Actions in Crisis Management | 179 |
| Mohamed SEDIRI, Nada MATTA and Sophie LORIETTE | |
| 8.1. Introduction | 179 |
| 8.2. Crisis management | 180 |
| 8.2.1. Explorations of the state of the art in crisis management help to identify three management styles | 182 |
| 8.3. Decision-making in crisis situations | 184 |
| 8.4. Decision-making support using experience feedback | 187 |
| 8.4.1. Experience feedback: collection and modeling | 188 |
| 8.5. Clever crisis management system (CCS) framework | 193 |
| 8.5.1. CCS: a system of state/event | 195 |
| 8.5.2. Situation organization in a database | 197 |
| 8.5.3. Interaction between the system and actor | 199 |
| 8.5.4. Implementation structure of situation base | 201 |
| 8.5.5. The choice of the maps system | 202 |
| 8.6. Traceability of the experience feedback | 204 |
| 8.7. Human–machine interface of CCS | 205 |

| | |
|--|------------|
| 8.8. Example | 208 |
| 8.9. Conclusion | 210 |
| 8.10. Bibliography | 211 |
| Chapter 9. Traceability in Problem-solving Processes | 215 |
| Elisabeth KUNTZ, Eric REUBREZ, Laurent GENESTE, Juan Camilo ROMERO, Valentina LLAMAS and Aymeric DE VALROGER | |
| 9.1. Introduction | 215 |
| 9.2. Problem-solving processes | 216 |
| 9.2.1. Problem context description | 217 |
| 9.2.2. Analysis | 217 |
| 9.2.3. Proposal and evaluation of action plans | 218 |
| 9.3. Traceability and reuse | 219 |
| 9.4. ProWhy | 224 |
| 9.4.1. ProWhy: problem-solving process support | 225 |
| 9.4.2. ProWhy: reuse of past experiences | 230 |
| 9.5. Conclusion | 231 |
| 9.6. Bibliography | 231 |
| Conclusion | 235 |
| Nada MATTA | |
| List of Authors | 241 |
| Index | 243 |